

INDIANA BALANCE OF STATE CONTINUUM OF CARE

Strategic Plan 2023-2025

Prepared by Collaborative Solutions (September 2022)

PREPARATORY PHASES

(AUG 2021 - JUN 2022)

Board of Directors Preparation

- Overviewed state's homelessness data trends
- Established governance foundations
- Conducted interviews with Board members

CoC Stakeholder Outreach

- Engaged with Regional Chairs via a survey and listening session
- Hosted online regional stakeholders listening sessions to learn about each region's unique needs and challenges

Strategic Planning Session

- Shared stakeholder information
- Highlighted key needs, challenges, and data trends
- Honed CoC priorities for next three years

2022 KEY FINDINGS

Lack of Affordable Housing and Landlord Buy-In

Lack of Comprehensive Strategy to Generate Affordable Housing Opportunities

People of Color are Overrepresented in Homeless Response System

Lack of Awareness of the Need and Lack of Work to Address Inequities

Lack of Support for Regional Chairs and Lack of Universal Standards and Accountability

Lack of Diversion and Creative Housing Solutions and Large Number of Households Entering and Stuck in System

GOVERNANCE CHANGES (OCT 2021-MAY 2022)

Quorum and
Electronic Voting

Terms Limits and
Length

Regional Chair
Term Rotation

Conflict of Interest

Committee/BOD
Recommendations

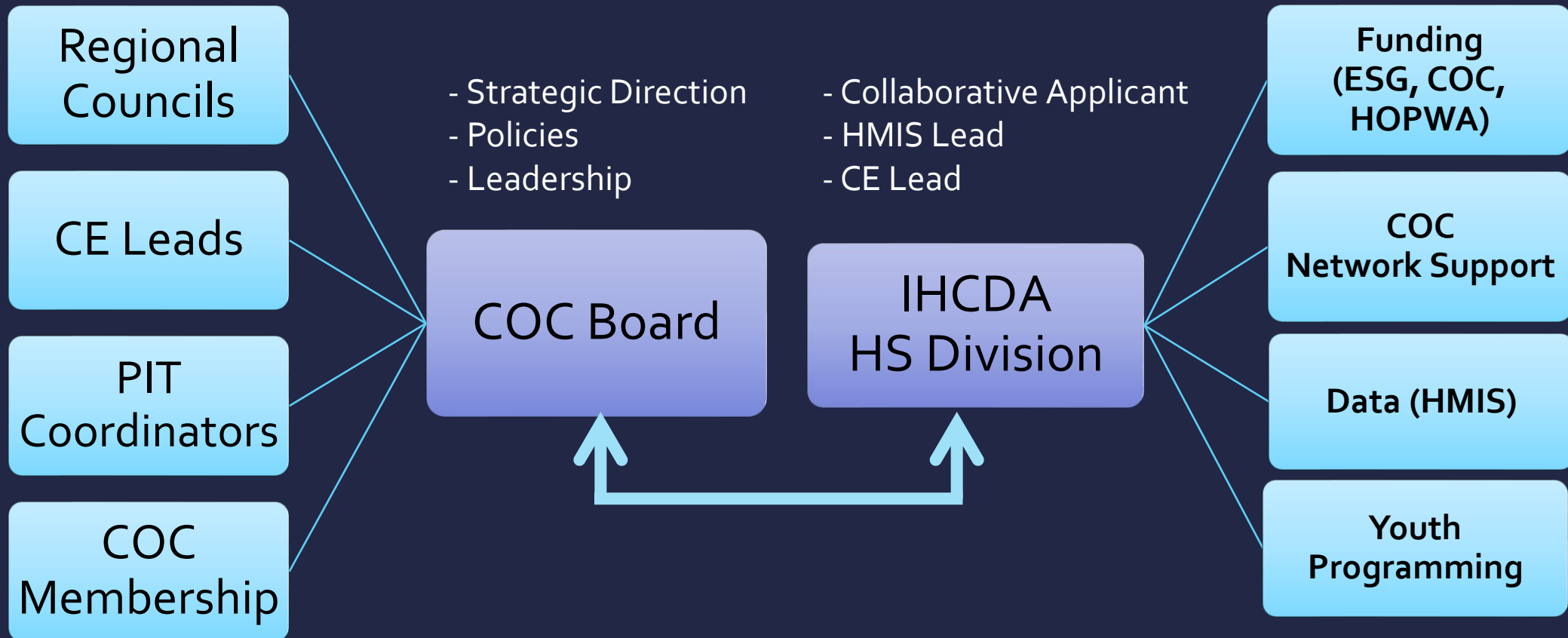
VISION AND MISSION (FROM 2018 STRATEGIC PLAN)

- **Vision:** *End Chronic Homelessness in Indiana*
- **Mission:** *Empower Communities to End Homelessness in Indiana*
- **Core Values:**
 1. Research-driven efficiency
 2. Work in collaboration with communities, not at communities
 3. Cutting-edge, visionary (find long-term solutions versus reacting to immediate needs)

2023-2025 STRATEGIC GOALS

- Increase Affordable Housing Opportunities for People Experiencing Homelessness
- Advocate for Resources to Support the Homeless Response System
- Create a More Equitable Homeless Response System to Support and Elevate All Hoosiers – Including Those from Uniquely Vulnerable Populations
- Rightsize and Refine Programs Across the Housing Spectrum for People Experiencing Homelessness
- Strengthen Internal Operations to Ensure Organizations and People are Supported Within the Homeless Response System

STRUCTURE: INDIANA BALANCE OF STATE COC



WAYS YOU CAN BE INVOLVED

Current Committees

- Coordinated Entry Committee and CES Redesign Taskforce
 - Cochairs: Jennifer Layton and Danette Romines
- Regional Chair Support Meetings
 - Cochairs: Angie Ciski and Emily Pike
- Should we include Youth and Families? It's probably morphing or sunseting. Performance and Outcomes Committee? Right now it's open to non-Board members, but that might change.

Upcoming Opportunities

- Diversity, Inclusion, and Equity Committee
 - Cochairs: TBD
- CES Annual Evaluation
- Affinity Groups – A variety of groups will begin meeting soon to share information and swap ideas regarding specific subpopulations